

# The Power of People

## Fostering Innovation Through Engaged Teams



In today's rapidly evolving landscape, organizations across various sectors face mounting pressure to innovate and adapt to changing environments. Central to this endeavor is the ability to tap into the collective intelligence of their workforce, leveraging diverse perspectives and ideas to drive meaningful change. This white paper explores the transformative power of idea management platforms through six compelling case studies, shedding light on how organizations have utilized these tools to foster innovation, enhance engagement, and achieve tangible outcomes.

## Innovation Culture



Imagine a workplace where your ideas are not just heard, but actively encouraged. Where experimentation is seen as a necessary step on the path to progress, and failure is viewed as a learning opportunity. This is the essence of an innovation culture. In such an environment, employees feel empowered to take calculated risks, think outside the box, and collaborate across departments to tackle challenges.

This stands in stark contrast to traditional, hierarchical structures where innovation can often be stifled by bureaucracy and risk aversion. In an innovation culture, employees are valued for their unique perspectives and their ability to contribute fresh ideas. This fosters a sense of ownership and engagement, leading to a more motivated and productive workforce. The energy is infectious, as employees are surrounded by colleagues who share their passion for creativity and problem-solving. This positive environment not only attracts top talent but also fuels ongoing innovation, propelling the organization towards continued success.

The Transportation Security Administration (TSA), with a workforce of approximately 60,000 employees, recognizes the importance of a robust innovation culture to maintain its effectiveness in a constantly evolving security landscape. Their "TSA Innovation Doctrine" outlines a strategic approach to cultivating this culture. A key aspect of this doctrine is the establishment of an "Enterprise-level System for Innovation". This system, referred to as the "Innovation Pipeline", creates a repeatable and scalable framework for tackling complex challenges across the entire agency. This pipeline ensures a systematic evaluation of pressing issues, fostering a steady stream of actionable and mission-focused solution ideas. By implementing this structured approach, the TSA is actively encouraging collaboration and creative problem-solving among its workforce. This, in turn, empowers employees at all levels to contribute their unique perspectives and drive innovation that directly benefits the agency's mission of securing the nation's transportation system.

## Unleashing the Collective Genius

Many organizations struggle to fully tap into the vast reservoir of knowledge and creativity residing within their workforce. Traditional top-down structures often stifle individual ideas, leading to missed opportunities and untapped potential.

This is where IdeaScale comes into play. By facilitating crowdsourcing initiatives, organizations like NASA, the U.S. Department of Labor (USDOL), and the U.S. Coast Guard (USCG) have successfully harnessed the collective intelligence of their employees.

Government agencies like the Federal Transit Administration (FTA) look to the public to share their insights, experiences, and suggestions on how to improve. A recently closed campaign of theirs asked for ideas on ways research, technology, and innovation can help make public



transit safer, cleaner, greener, more resilient, and more equitable. By gathering information from the people who utilize public transportation services, they are significantly expanding the realm of possibilities.

INASA's "NASA@WORK" campaign, launched in response to the COVID-19 pandemic, is a prime example. Leveraging IdeaScale, NASA solicited ideas from its vast workforce, receiving over 1,500 unique proposals from 1,500+ participants. These diverse perspectives yielded innovative solutions such as utilizing NASA's supercomputing capabilities for vaccine research and developing AI-powered tools for virus detection.

Similarly, the USDOL partnered with Concept Communications to leverage IdeaScale for engaging stakeholders in policy development. Through targeted campaigns, they gathered crucial feedback and insights from individuals with disabilities, ensuring their voices were heard and informing crucial policy decisions.

The USCG also embraced IdeaScale's platform to foster a culture of innovation. This platform played a pivotal role in their response to the devastating 2017 hurricane season. Coast Guard personnel submitted and shared life-saving ideas through the platform, including utilizing social media to track distress signals and improving mobile technology for disaster response teams.



These are just a few examples highlighting the power of employee participation. By providing a platform for individuals to share their ideas and expertise, organizations can unlock a wealth of creative potential, leading to innovative solutions across various domains.



## Fostering Engagement

Beyond simply collecting ideas, the key to unlocking innovation lies in fostering employee engagement. IdeaScale goes beyond mere suggestion boxes, we facilitate collaboration, empower individuals, and enable them to actively participate in the problem-solving process.

This engagement goes beyond simply submitting ideas. Features like upvoting, commenting, and participating in discussions allow individuals to refine existing ideas, build upon each other's contributions, and foster a sense of ownership over the solutions.

Citrix, a leading software company, harnessed the power of IdeaScale to gather product improvement suggestions from their 2,000+ employees. Over two years, they received over 1,800 ideas, fostering a culture of innovation that extended beyond incremental improvements to embrace disruptive, market-changing ideas.

Similarly, the Food and Drug Administration's (FDA) Center for Drug Evaluation and Research (CDER) leveraged IdeaScale to launch their "CDER Crowdsourcing Program". This program empowered the agency's 4,500 employees to collaborate and offer suggestions for improving processes, addressing organizational changes, and proposing employee trainings. This not only resulted in over 400 implemented ideas, it also fostered a more positive work environment that felt valued and included in the decision-making process.

By empowering individuals through IdeaScale, organizations not only unlock a wealth of ideas but also cultivate a sense of responsibility and ownership among their employees. This shift fosters a more engaged workforce, where individuals feel invested in the success of proposed solutions and committed to their implementation. This translates into increased commitment to implemented solutions, ultimately leading to faster innovation cycles and more successful outcomes.

## Measuring the Impact

Beyond the sheer volume of ideas generated, the true value of employee engagement lies in its demonstrable impact on organizational success. The case studies presented in this white paper showcase the transformative power of empowered individuals.

The Food and Drug Administration's Center for Drug Evaluation and Research (CDER) program, for instance, implemented numerous employee-generated ideas, leading to streamlined workflows and increased efficiency within the agency. Similarly, the U.S. Department of Labor's crowdsourcing initiatives facilitated direct and efficient communication with stakeholders, eliminating the need for costly traditional outreach methods and resulting in significant cost savings. Furthermore, the U.S. Coast Guard's "CG\_Ideas@Work" platform played a vital role in enhancing public service by facilitating the sharing of life-saving best practices, ultimately improving their response to emergencies and saving lives.

These compelling examples serve as a testament to the fact that engaging employees goes beyond fostering a positive work environment, it is a strategic investment that delivers tangible real-world results.



By empowering individuals and fostering a culture of collaboration, organizations unlock a wealth of creative potential and drive measurable improvements across various domains.

## Conclusion

The case studies presented in this white paper underscore the transformative impact of idea management platforms in driving innovation, enhancing engagement, and achieving tangible outcomes across diverse organizations. By harnessing the collective intelligence of their workforce, these organizations have unlocked new opportunities for growth, efficiency, and success in an increasingly competitive landscape. As organizations continue to navigate complex challenges and opportunities, idea management platforms will play a vital role in shaping the future of work and driving sustainable innovation.

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